



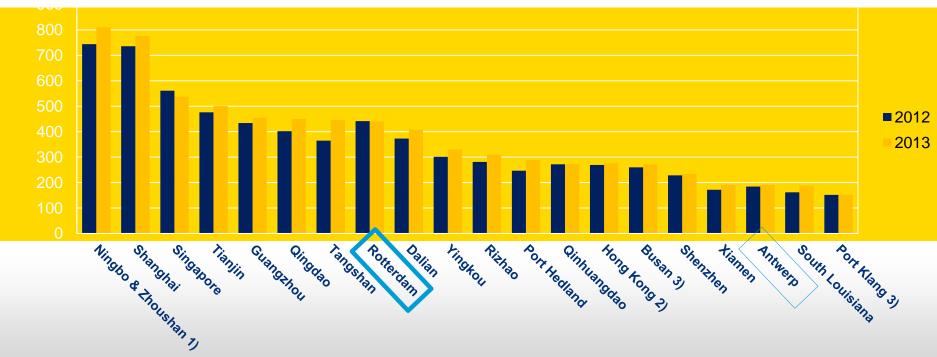
The Facts of Europes largest port

- Total surface: 12,500 ha
- Depth 24 meter
- 80 terminals
- 9 power plants
- 8th port in the world
- 3,000 companies
- 180.000 employees
- 70.5 km quay length





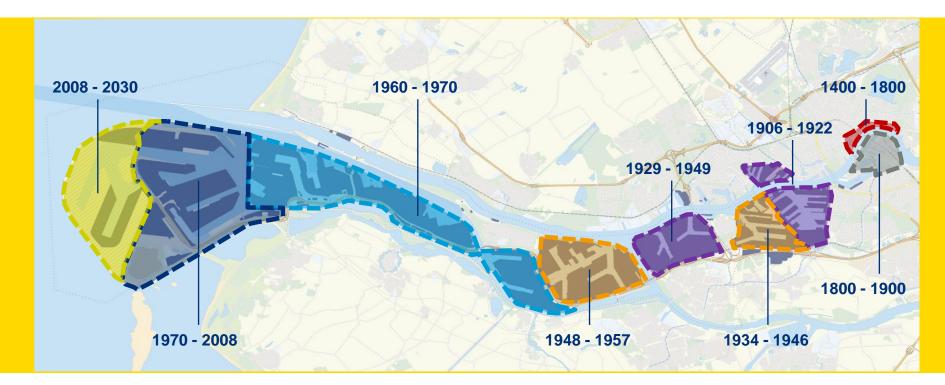
Port of Rotterdam, Europe's largest port by far



1) Port combined in 2006; 2) Incl. river trade; 3) Converted from freight ton to metric ton and all China ports incl. domestic- and river trade



A port with a long history



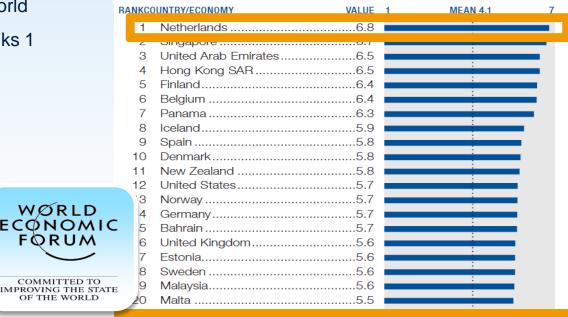


1. ...recognized globally for quality port infrastructure

In the Global Competitiveness Report, a leading study of the competitive strength of various countries conducted by the World Economic Forum, the Netherlands ranks 1 worldwide

Quality of port infrastructure 2.04

In your country, how would you assess the quality of seaports? (For landlocked cour the worst in the world; 7 = extensive and efficient—among the best in the world] I



2014-15 Global Competitiveness Report

OF THE WORLD

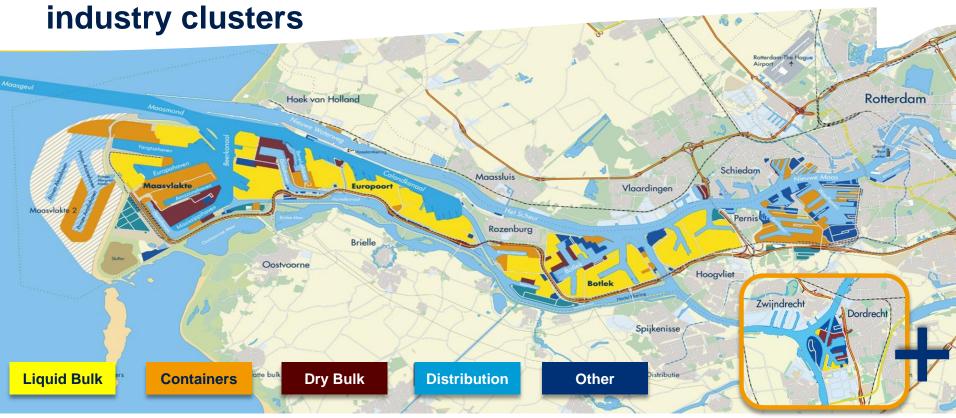
Hafengebiete







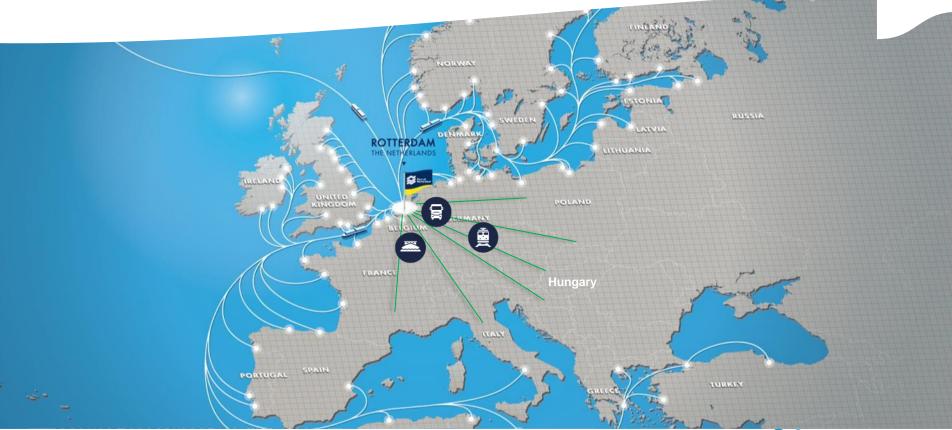
Became Europe's biggest port and home to multiple







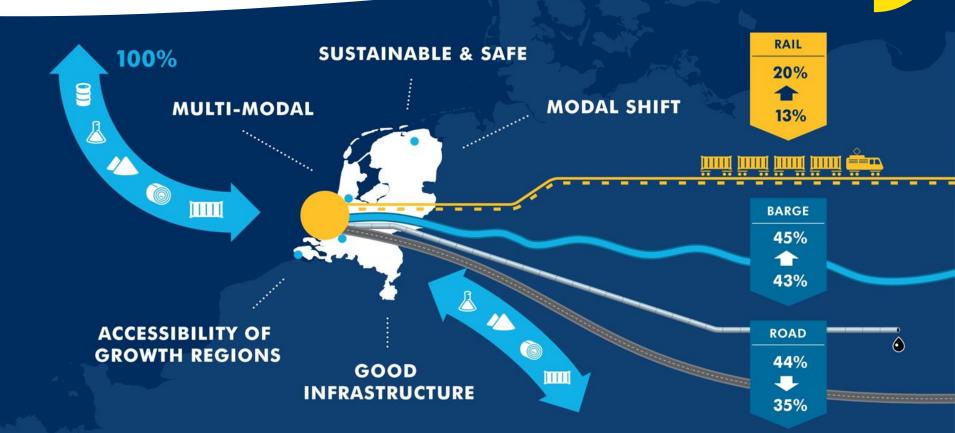
Place to be: Rotterdam





All modalities are indispensable





Containermarket: trends and developments

- Growth in volume
- Overcapacity of ships
- Increased cooperation/ integration of services
- New additional terminal capacity in Europe







Rotterdam: Fast, flexible and reliable

Impact of rerouting containers:

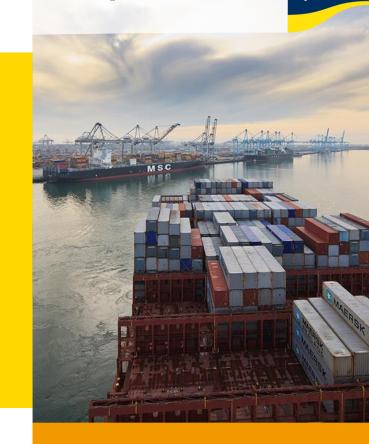
- Minimal 24h transit advantage
- Intermodal connections gives flexibility to create an optimal supply chain



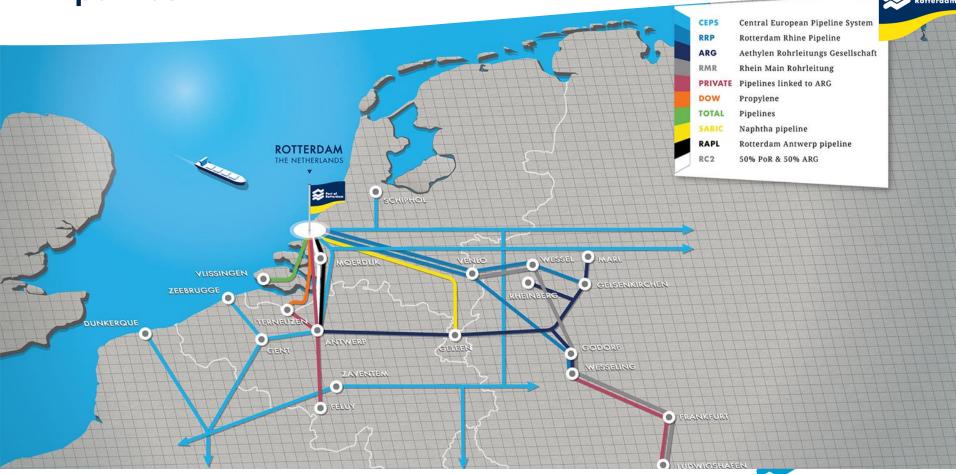
Containers: strengthening of competitive position

Accommodate and stimulate growth by:

- Exchange of containers among terminals: CER
- Terminals become operational RWG and APMT MV2, investments in ECT, CT Alblasserdam
- Stimulate transhipment and 2nd call deepsea
- Inland shipping: development of NextLogic scheduling tool, among others
- Growing Rail connectivity



Pipelines

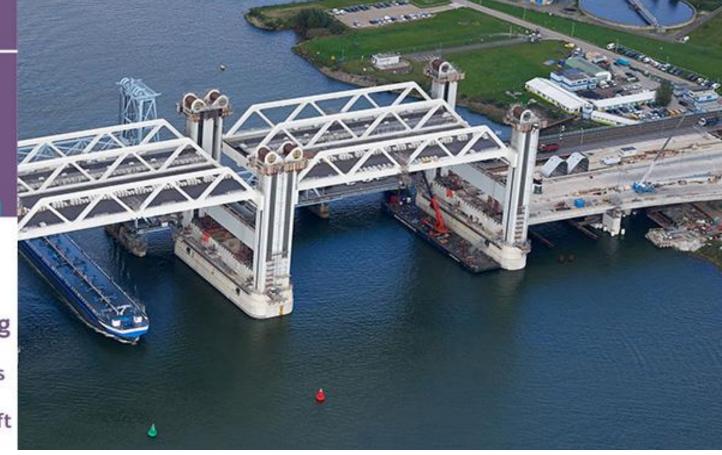




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Latest port developments

Focus on biobased industry

